



U.S. DEPARTMENT OF STATE
U.S. Embassy Montevideo
Public Affairs Section
Statement of Interest (SOI)
PAS MVD –SOI/APS-FY2022



Funding Opportunity Title: *PAS MVD Public Diplomacy Small Grants Program*

Funding Opportunity Number: *PAS MVD - SOI/APS-FY2022 (Round Nr.)*

CFDA Number: *19.040*

Total Amount Available: *\$180,000.00 (full year)*

A. PROGRAM DESCRIPTION

The U.S. Embassy Montevideo Public Affairs Section of the U.S. Department of State announces an open competition for organizations to submit a statement of interest (SOI) to carry out programs aligned with Embassy funding priorities, the strategic themes we focus on, and the procedures for submitting requests for funding. Please carefully follow all instructions below.

The submission of the SOI is the first step in a two-step process. Applicants must first submit a concise three- page statement of interest clearly communicating program ideas and objectives. This first step is not a full proposal application. The purpose of the SOI process is to allow applicants to submit program ideas for evaluation prior to requiring the development of a full proposal application. Upon a merit review of eligible SOIs, selected applicants will be invited to expand on their program idea(s) by submitting a full proposal application. Full proposals will go through a second merit review before final funding decisions are made. The time for the whole process may take 2 to 3 months. Applicants are encouraged to apply 4 to 6 months before the start date of the proposed activity.

Purpose of Small Grants Program:

The U.S. Department of States provides funding for PAS Montevideo for well-conceived programs that support U.S. Embassy Montevideo’s strategic priorities in Uruguay. Proposed programs should strengthen bilateral ties between the United States and Uruguay and include a clear U.S. connection that will promote increased understanding of the United States among the Uruguayan public. All programs must include a U.S. element or a connection with experts, organizations, or institutions from the United States in a specific field that will promote increased understanding of U.S. policy and perspectives.

Proposals should address one or more of the following strategic outcomes:

- Programs that support Uruguay’s efforts to diversify the economy and strengthen sectors beyond agriculture

- Broad awareness of, support for, and/or behavior change in favor of combating climate change and promoting environmental conservation, Greater awareness of the importance of strong support for human rights
- Increased awareness of cybersecurity and potential benefits and threats related to 5G
- Increased workforce capabilities and opportunities for women, disadvantaged youth, minorities, or vulnerable groups in rural areas.

Before applying, applicants should review all the terms and conditions and required certifications that will apply to this award to ensure that they will be able to comply. These include: [2 CFR 200](#), [2 CFR 600](#), and the [US Department of State Standard Terms and Conditions for Federal Awards](#).

SOI - Initial Proposal Submittance

Applications will be reviewed monthly, starting on December 2021 and thru May 2022. The time for the whole process may take 2 to 3 months. Therefore, applicants are encouraged to apply 4 to 6 months before the start date of the proposed activity.

Prospective grantees will typically receive a decision within 10 days of SOI initial submissions deadline

Deadline to apply for each Round is the 1st. Wednesday of each month, by 5:00 p.m. in Uruguay

1 st Round	December 1, 2021
2 nd Round	January 5, 2022
3 rd Round	February 2, 2022
4 th Round	March 2, 2022
5 th Round	April 6, 2022
6 th Round	May 4, 2022

Initial proposals **must** be submitted via e-mail to MontevideoGrants@state.gov, no later than the 1st Wednesday of each month, by 5:00 p.m. in Uruguay. Proposals submitted after this deadline will not be considered.

The e-mail **must** contain the following information:

Subject/Title: # Round, PAS MVD - SOI/APS FY2022 *and* title of the Program (*in English*)

Message body:

- Presentation of the proposal and detail of attached documents
- Legal Name of the Organization
- UEI or [DUNS](#) number
- Name of the organization's signing authority, title, telephone, address, e-mail
- Name and contact info of person submitting the proposal on behalf of the organization

Note: All organizations must have a unique entity identifier (UEI) or [Data Universal Numbering System/](#) DUNS number from Dun & Bradstreet.

Attachments:

- 1) A concise proposal, in English, of **no more than 3 pages** that includes the following:
 - a) A brief introduction of the organization (1 paragraph)
 - b) Description of the proposed program (who, why, what, what for, when)
 - c) Summarize goals, objectives, outcomes, performance indicators, beneficiaries, and proposed timeline
 - d) A clear statement of the applicant's organizational capacity to carry out the proposed activity and manage U.S. Government funds
 - e) The anticipated total budget amount (in U.S. dollars).

A spreadsheet with the estimated total amount in U.S. dollars for each budget category (see budget guidelines at the end on #H. Other information).

Please note that post's funds available for these projects are not intended to cover the organization's fixed costs or full salaries of its permanent staff. For competitive proposals, overhead costs and personnel wages and benefits will NOT exceed 10% (per category) of the full amount of the award.

Organizations may submit only one statement of interest per round.

Selected SOI Initial Proposals

The Public Affairs Section (PAS) at U.S. Embassy Montevideo will review and analyze the quality and feasibility of the project and whether it aligns with the Embassy's priorities, and will select eligible and qualified applications based on the following criteria:

- Program areas addressed are aligned with stated priorities
- Objectives and expected outcomes are clear
- Target audience is identified and aligns with program objectives and outcomes
- Proposed budget and timeline included
- Proposal is viable, reasonable, and executable
- Compliance with required information and documents

Applicants whose statements of interest are selected will receive a notification and invitation to submit a full proposal application and to participate in a virtual meeting for Q&A. Applicants must submit the full application within 2 weeks of this notification.

Qualified full applications will go through a second merit review. Each proposal is evaluated by an internal Embassy committee to determine the project's potential to advance U.S. policy priorities. In general, it takes from 10 to 15 days to complete the review process, panel discussion, and selection.

Please read following pages with important information, requirements, and instructions for submitting full applications within two weeks of receiving notification if your initial proposal is selected.

B. FEDERAL AWARD INFORMATION

Length of Performance Period: Proposed programs should be completed by *December 31, 2022*

Number of Awards Anticipated: *6 to 12 awards -*

Award Amounts: *Awards may range from a minimum of \$5,000 to a maximum of \$20,000*

Total Available Funding: *\$180,000.00 (throughout FY2022)*

Type of Funding: *FY2022 Public Diplomacy funding, U.S. Embassy Montevideo,*

Funding Authority: *Fulbright Hays or Smith-Mundt Acts*

Anticipated Program Start Date: *Flexible, within 2 weeks of being notified proposal is approved*

This notice is subject to availability of funding.

Funding Instrument Type: Grant, Cooperative Agreement or Fixed Amount Award

Program Performance Period: Proposed programs should be completed by December 31, 2022

C. ELIGIBILITY INFORMATION

1. Eligible Applicants

The following registered U.S. or Uruguayan organizations are eligible to apply:

- Registered not-for-profit organizations, including think tanks, civil society, and cultural and/or educational associations
- Foreign Government organizations
- Public and Non-profit educational institutions

For-profit, commercial entities or individuals are NOT eligible to apply

2. Cost Sharing or Matching

Cost sharing is not required and therefore will not be included in the criteria for evaluation.

However, if a project proposes cost sharing, please detail whether the cost-share is through in-cash or in-kind contribution and approximate dollar amounts.

3. Other Eligibility Requirements

To be eligible to receive a grant from U.S. Embassy Montevideo, organizations whose Statements of Interest have been selected must attend a mandatory presentation on grant applications, supporting forms and documents, and required registration process. The presentation will be given by members of the Embassy's Public Affairs Section as a virtual e-meeting.

In order to be eligible to **receive** an award, all organizations must have a unique entity identifier (Data Universal Numbering System/DUNS number from Dun & Bradstreet), as well as a valid registration on [SAM.gov](https://sam.gov). Please see **Section D.3 Required Registrations** for information on how to obtain these registrations.

Note: Organizations that have not successfully completed registration in the [System for Award Management](#) (SAM) when submitting full application, **will not be considered for final selection.** Before registering in SAM, organizations must first obtain a unique entity identifier ([Data Universal Numbering System/DUNS number](#)) and a NATO Commercial and Government Entity Code ([NCAGE](#)).

D. APPLICATION AND SUBMISSION INFORMATION

1. Address to Request Application Package

Application forms and documents required are detailed below and must be completed in English. OMB approved Forms are available at www.grants.gov.

2. Content and Form of Application Submission:

Full applications must be submitted via e-mail to MontevideoGrants@state.gov within 2 weeks of being notified; specific dates will be informed upon review of each round.

Please carefully follow ALL instructions below. Proposals that do not meet the requirements of this announcement or fail to comply with the stated requirements will be ineligible.

Content of Application

Please ensure that:

- The proposal clearly addresses the goals and objectives of this funding opportunity
- The proposal includes the Funding opportunity number and title
- All documents are in English
- Do NOT translate the organization's legal name
- All mandatory forms are completed and signed
- All budgets are in U.S. dollars
- All pages are numbered
- All documents are formatted to 8 ½" x 11" paper; and
- All Microsoft Word, or Adobe PDF documents are single-spaced, 12-point Times New Roman font, with a minimum of 1-inch margins.

Full proposals must include ALL the below required information and supporting documents, in same order and format.

1) Mandatory Application Forms (www.grants.gov)

- [SF-424 \(Application for Federal Assistance – Organizations\)](#)
- [SF424A \(Budget Information for Non-Construction programs\)](#)

2) Summary Page: Cover sheet stating:

- a. Organization's legal name **and**
- b. Organization's common name (*Doing Business As*) if different from legal name
- c. Organization's address, telephone, and website
- d. Organization type (See Section C.1)
- e. Applicant's name and role in the organization

- f. Applicant's contact info
- g. Proposal date
- h. Program title
- i. Program period proposed starting and ending dates; and
- j. Brief purpose of the program.

3) Proposal (10 pages maximum): The proposal should contain sufficient information that anyone not familiar with it would understand exactly what the applicant wants to do. You may use your own proposal format, but it must follow and include all the items below:

- **Introduction to the Organization:** A description of past and present operations, demonstrating the ability to carry out the program, including information on all previous grants from the U.S. Embassy and/or other U.S. government agencies.
- **Proposal Summary:** A short narrative that outlines background and justification for the proposed project, including relevant experience, program objectives, and the anticipated impact.
- **Program Statement:** A clear, concise and well-supported statement of the program to be developed.
- **Program Goals and Objectives:** The “goals” describe what the program is intended to achieve. The “objectives” refer to the intermediate accomplishments on the way to the goals. These should be achievable and measurable.
- **Program Activities:** Detail program activities and describe how they will help to achieve the objectives.
- **Program Methods and Design:** A description of how the program is expected to work and what the project is expected to achieve in terms of effects on the intended audience.
- **Proposed Program Schedule and Timeline:** A proposed timeline for the program activities that includes the dates, times, and locations of planned activities and events. Since federal assistance awards are contingent on the availability of funds from the U.S. Department of State, applicants are encouraged to submit proposals with flexible start dates.
- **Promotion and Communications Plan:** Include a suggested communications plan that will give visibility to your project. Ideal plans would indicate the preferred target audience, the platforms you will use, and an estimated frequency of posting. Suggestion can include engagement with traditional media (such as TV, Radio or Print), use of your own social media platforms (Instagram, Twitter, Facebook, YouTube), or a combination of both.
- **Program Partners:** A list of the names of key partner organizations and sub-awardees and how they will be involved in the project.
- **Program Monitoring and Evaluation Plan:** This is an important part of successful grants. Throughout the timeframe of the grant, the grant application should indicate what results do they expect of the program, how the activities will be monitored to ensure they are occurring in a timely manner and that the activities are meeting the goals of the grant. Incorporating a well-designed monitoring and evaluation component into a project is one of the most efficient methods of documenting the progress and potential success of a program. Successful monitoring and evaluation depend on the following:

- Setting SMART (specific, measurable, attainable, results-focused, and placed in a reasonable time frame) objectives
- Linking project activities to stated objectives; and
- Developing key performance indicators that measure realistic progress towards the objectives.
- **Risk Assessment:** This section should identify any possible risk that would keep the organization from concluding the project as described, as well as a plan for mitigating and addressing those risks.
- **Sustainability:** Applicant's plan for continuing the program beyond the grant period, if applicable.

4) Budget Justification Narrative: After filling out the SF-424 A budget form, applicants must use a separate Excel spreadsheet to describe each of the budget expenses in detail. See Section *H. Other Information: Guidelines for Budget Submissions* for further information.

5) Attachments (*suggested examples*):

- 1-page CV or resume, including the relevant experience and capabilities of the project manager
- 1-page CV or resume of each key personnel who are proposed for the program (if already identified)
- Key Contacts: If already known, please include: names, titles, roles, and experience/qualifications of key personnel involved in the program, including what proportion of their time will be used in support of this program.
- Letters of support from program partners describing the roles and responsibilities of each partner (when applicable)
- Official permission letters, if required for program activities; and
- A brief description of the organization's procurement procedures and financial policies. The description should include the institution's standard accounting procedures and any relevant information regarding its financial situation.

3. Required Registrations:

All organizations applying for grants (except individuals) **must** register in the [System for Award Management \(SAM\)](#), an official website of the U.S. government, **before** an award may be issued. Organizations that have not successfully registered in the [System for Award Management](#) (SAM) will not be considered for final selection.

Please note this registration is free and there should be no costs associated with this registration.

A quick guide can be found at: <https://www.sam.gov/SAM/pages/public/help/samQUserGuides.jsf>

A full guide can be found at: <https://www.sam.gov/SAM/pages/public/help/samUserGuides.jsf>

In order to register in [SAM.gov](#), an organization first needs to obtain a Unique Entity Identification number (UEI, also known as a **DUNS** number) and a Commercial and Government Entity Code

(**CAGE**) for domestic organizations, or a NATO Commercial and Government Entity Code (**NCAGE**) for foreign organizations.

Both, the UEI/DUNS number, and NCAGE code **must be obtained before registering** in the System for Awards Management (**SAM**). These databases interface with each other, so the information in DUNS must match **exactly** with the NCAGE application and SAM registration.

NOTE: There are no charges for obtaining a **DUNS** Number, an **NCAGE** code, or for registering in in [SAM.gov](https://www.sam.gov) to apply for Federal Assistance.

Step 1: Apply for a **DUNS** number in
<http://fedgov.dnb.com/webform/searchAction.do>

Step 2: Apply for an **NCAGE** code in
<https://eportal.nspa.nato.int/AC135Public/CageTool/home>

Step 3: After receiving the **DUNS** number and **NCAGE** Code, proceed to register in SAM.gov by logging onto <https://www.sam.gov>. SAM registration must be renewed annually, before it's expiration.

Any applicant listed on the Excluded Parties List System (EPLS) in the System for Award Management (SAM) is not eligible to apply for an assistance award in accordance with the OMB guidelines at 2 CFR 180 that implement Executive Orders 12549 (3 CFR, 1986 Comp., p. 189) and 12689 (3 CFR, 1989 Comp., p. 235), "Debarment and Suspension." Additionally, no entity listed on the EPLS can participate in any activities under an award. All applicants are strongly encouraged to review the EPLS in SAM to ensure that no ineligible entity is included.

4. Funding Restrictions

Funds **cannot** be used for:

- Food or alcohol for social events or entertainment purposes
- Organizations fixed budget
- Infrastructure/construction
- Individual's scholarships
- International travel, unless specifically justified within the project
- Personal development
- Gifts or prizes
- Citizen exchange programs with foreign countries
- Social welfare projects
- Funds to complete activities begun with other funds
- Projects that are inherently political in nature or that contain the appearance of partisanship or support of individual or single party electoral campaigns
- Projects that support specific religious activities
- For profit endeavors; or
- Investigation or research projects.

5. Other Submission Requirements

All application materials must be submitted **in English**, via email to MontevideoGrants@state.gov no later than **date and time specified** on invitation to submit full application.

E. APPLICATION REVIEW INFORMATION

1. Criteria

Each application under this announcement will be evaluated and rated based on the evaluation criteria outlined below:

Embassy Priorities: Applicant has clearly described how stated goals are related to and support the priority program areas outlined in section A.

Quality and Feasibility of the Program Idea: The program idea is well-developed and includes details on how program activities will be carried out. The proposal includes a reasonable implementation timeline.

Program Planning/Ability to Achieve Objectives: The capacity of the organization to successfully implement the program. Goals and objectives are clearly stated, and the program approach is likely to provide maximum impact in achieving the proposed results.

Budget: The budget justification is detailed. Costs are reasonable in relation to the proposed activities and anticipated results. The budget is realistic, accounting for all necessary expenses to achieve proposed activities.

Monitoring and Evaluation Plan: The organization demonstrates that it can measure program success against key indicators and to provide milestones to indicate progress toward goals outlined in the proposal. The program includes output and outcome indicators and shows how and when those will be measured.

Sustainability: Long-term sustainability of program, including whether it is a repeatable or scalable initiative after receiving embassy support. Program activities will continue to have a positive impact after the end of the program. The project will help build the capacity of Uruguayan civil society.

Applications will be reviewed based on their completeness, coherence, clarity, and attention to detail.

The Grants Committee will only review application materials submitted as directed in this program announcement.

Note: Unqualified or incomplete applications will NOT be reviewed by the evaluation panel.

2. Review and Selection Process

An impartial evaluation panel composed of Embassy personnel will review all qualified full applications received under this SOI/NOFO within 15 days following the closing date.

All **successful** applicants will be notified in writing within the following week and once a Grants Officer Representative (GOR) is designated.

All **unsuccessful** applicants will be notified **within 45 days** of the application deadline.

Ineligible or **unqualified** applicants will be informed once the initial screening has been completed.

F. FEDERAL AWARD ADMINISTRATION INFORMATION

1. Federal Award Notices

The grant award will be written, signed, awarded, and administered by the Grants Officer. The assistance award agreement is the authorizing document, and it will be provided to the recipient for review and signature by email. The recipient may only start incurring program expenses beginning on the start date shown on the grant award document signed by the Grants Officer.

If a proposal is selected for funding, the Department of State has no obligation to provide any additional future funding. Renewal of an award to increase funding or extend the period of performance is at the discretion of the Department of State.

Issuance of this SOI/NOFO does not constitute an award commitment on the part of the U.S. government, nor does it commit the U.S. government to pay for costs incurred in the preparation and submission of proposals. Further, the U.S. government reserves the right to reject any or all proposals received.

Payment Method:

Payments will be made in at least two installments, as needed, to carry out the program activities. Payments will be disbursed in US dollars, via EFT (electronic funds transfer) to the recipient's bank account.

Requests for advance and/or reimbursement payments must be submitted in **form SF-270** with sufficient time to allow at least ten (10) working days for processing. Advance payments are to cover immediate cash needs in order to commence the program but will not exceed the quarterly estimates nor the **80%** of total amount.

In all cases, subsequent and final payments must be previously approved by the Grants Officer after reconciliation of advances and review of all reporting requirements according to the terms and conditions of the award (e.g., financial and performance reports).

All other details related to award administration will be specified in the award agreement as well.

2. Administrative and National Policy Requirements

Terms and Conditions: Before submitting an application, applicants should review all the terms and conditions and required certifications that will apply to this award to ensure that they will be able to comply. These include: [2 CFR 200](#), [2 CFR 600](#), and the [US Department of State Standard Terms and Conditions for Federal Awards](#). These include:

- [2 CFR 25 - UNIVERSAL IDENTIFIER AND SYSTEM FOR AWARD MANAGEMENT](#)
- [2 CFR 170 - REPORTING SUBAWARD AND EXECUTIVE COMPENSATION INFORMATION](#)
- [2 CFR 175 - AWARD TERM FOR TRAFFICKING IN PERSONS](#)
- [2 CFR 182 - GOVERNMENTWIDE REQUIREMENTS FOR DRUG-FREE WORKPLACE \(FINANCIAL ASSISTANCE\)](#)
- [2 CFR 183 - NEVER CONTRACT WITH THE ENEMY](#)
- [2 CFR 600 – DEPARTMENT OF STATE REQUIREMENTS](#)
- [U.S. DEPARTMENT OF STATE STANDARD TERMS AND CONDITIONS](#)

In accordance with the Office of Management and Budget’s guidance located at 2 CFR part 200, all applicable Federal laws, and relevant Executive guidance, the Department of State will review and consider applications for funding, as applicable to specific programs, pursuant to this notice of funding opportunity in accordance with the following: NOTE:

- President’s September 2, 2020 memorandum, entitled *Memorandum on Reviewing Funding to State and Local Government Recipients of Federal Funds that Are Permitting Anarchy, Violence, and Destruction in American Cities*;
- *Executive Order on Protecting American Monuments, Memorials, and Statues and Combating Recent Criminal Violence* (E.O. 13933); and
- [Guidance for Grants and Agreements in Title 2 of the Code of Federal Regulations](#) (2 CFR), as updated in the Federal Register’s 85 FR 49506 on August 13, 2020, particularly on:
 - Selecting recipients most likely to be successful in delivering results based on the program objectives through an objective process of evaluating Federal award applications (2 CFR part 200.205),
 - Prohibiting the purchase of certain telecommunication and video surveillance services or equipment in alignment with section 889 of the National Defense Authorization Act of 2019 (Pub. L. No. 115—232) (2 CFR part 200.216),
 - Promoting the freedom of speech and religious liberty in alignment with *Promoting Free Speech and Religious Liberty* (E.O. 13798) and *Improving Free Inquiry, Transparency, and Accountability at Colleges and Universities* (E.O. 13864) (§§ 200.300, 200.303, 200.339, and 200.341),

- Providing a preference, to the extent permitted by law, to maximize use of goods, products, and materials produced in the United States (2 CFR part 200.322), and
- Terminating agreements in whole or in part to the greatest extent authorized by law, if an award no longer effectuates the program goals or agency priorities (2 CFR part 200.340).

Please note the U.S. flag branding and marking requirements in the Standard Terms and Conditions and the use of the Department of State seal. (**N. Branding and Marking, page 6**)

3. Reporting Requirements

Reporting Requirements: Recipients will be required to submit financial reports and program reports signed and certified by an authorized representative of the recipient organization

In general, quarterly reports are required, and these should be submitted within the 30 following days after each calendar year quarter ending on: March 31st, June 30, September 30, and, December 31.

Required reporting forms may be found in <https://www.grants.gov/web/grants/forms/post-award-reporting-forms.html>

The award document will specify required forms, formats, and how often these reports must be submitted.

G. FEDERAL AWARDING AGENCY CONTACTS

If you have any questions about the grant application process, please send your inquiry to garibm@state.gov and/or MVDCultural@state.gov

Virtual Questions and Answers meeting will be hosted within 5-10 days after initial SOI submission to answer questions from all potential applicants.

H. OTHER INFORMATION:

Guidelines for Budget Justification

Note: For proposals to be competitive, the summary of each budget category totalizing the organizations' overhead costs, personnel wages and benefits charged to the grant, should NOT exceed 10% of the award amount

- **Personnel and Fringe Benefits:** Describe the wages, salaries, and benefits of the organization's temporary or permanent staff who will work directly and the percentage of their time that will be spent on the program. This category includes the salaries and wages for all non-Federal entity personnel who will be working on the project if the time charged to the

program is deemed reasonable. The budget narrative should indicate the base salary and time each person will spend on the project.

- **Travel:** Estimate the costs of travel and per diem for this program, for program staff, consultants or speakers, and participants/beneficiaries. If the program involves international travel, include a brief statement of justification explaining how the project's goals cannot be met without the proposed international travel.
- **Equipment:** Describe any machinery, furniture, or other personal property that is required for the program, which has a useful life of more than one year (or a life longer than the duration of the program), and costs at least \$5,000 per unit.
- **Supplies:** List and describe all the items and materials, including any computer devices, that are needed for the program. If an item's cost is more than \$5,000 per unit, include it in the budget under Equipment.
- **Contractual:** Describe goods and services that the applicant plans to acquire through a contract with a vendor, and any sub-awards to non-profit partners that will help carry out the program activities.
 - *A **contract*** is for the purpose of obtaining goods and services for the recipient's own use and creates a procurement relationship. A consulting agreement with a consultant or contractor is generally considered a contract.
 - *A **subaward*** is provided to a subrecipient to carry out a portion of the Federal award. A beneficiary of a program is not considered a subrecipient. A subaward may be provided through any form of legal agreement, including an agreement that the prime recipient entity considers a contract.
- **Other Direct Costs:** Describe other costs directly associated with the program that do not fit in the other categories, such as shipping costs for materials and equipment or applicable taxes. All "Other" or "Miscellaneous" expenses must be itemized and explained.
- **Indirect Costs:** These are costs that cannot be linked directly to the program activities, such as overhead costs needed to help keep the organization operating. If your organization has a Negotiated Indirect Cost Rate (NICRA) and includes NICRA charges in the budget, attach a copy of your latest NICRA. Organizations that have never had a NICRA may request indirect costs of 10% of the **modified total direct costs** as defined in [2 CFR 200.1](#).
- **"Cost Sharing":** This refers to contributions from the organization or entities other than the U.S. Embassy. It also includes in-kind contributions such as volunteers' time and donated venues.

Alcoholic Beverages: Please note that award funds cannot be used for alcoholic beverages.